MANAGEMENT REPORT

Adrià Duarte

2013-2014

O I D P

OBSERVATORIO
INTERNACIONAL
DE LA DEMOCRACIA
PARTICIPATIVA

In this document is presented the management report of the Technical Secretariat of the period covered since the holding of the 13th IOPD Conference (July 2013) to the 14th Conference (June 2014).

INTRODUCTION

The International Observatory for Participatory Democracy was set up in November 2001, as part of the European Commission's decentralised cooperation projects. Since then, the network of local governments, municipal entities, research centres, and civil society bodies that make up the IOPD have been increasing their membership, creating new meeting spaces and delving into reflection and exchange of knowledge on participatory democracy.

Barcelona City Council has been home to the IOPD's Technical Secretariat since the beginnings of the network. The IOPD has been working with the United Cities and Local Governments (UCLG) organisation since 2006, under an agreement for the operation and maintenance of the Technical Secretariat of the IOPD network.

The Technical Secretariat has been working since November 2011 to position the IOPD as a global benchmark for the production of innovative knowledge, and establish it as a place for sharing participatory democracy experiences from across the world.
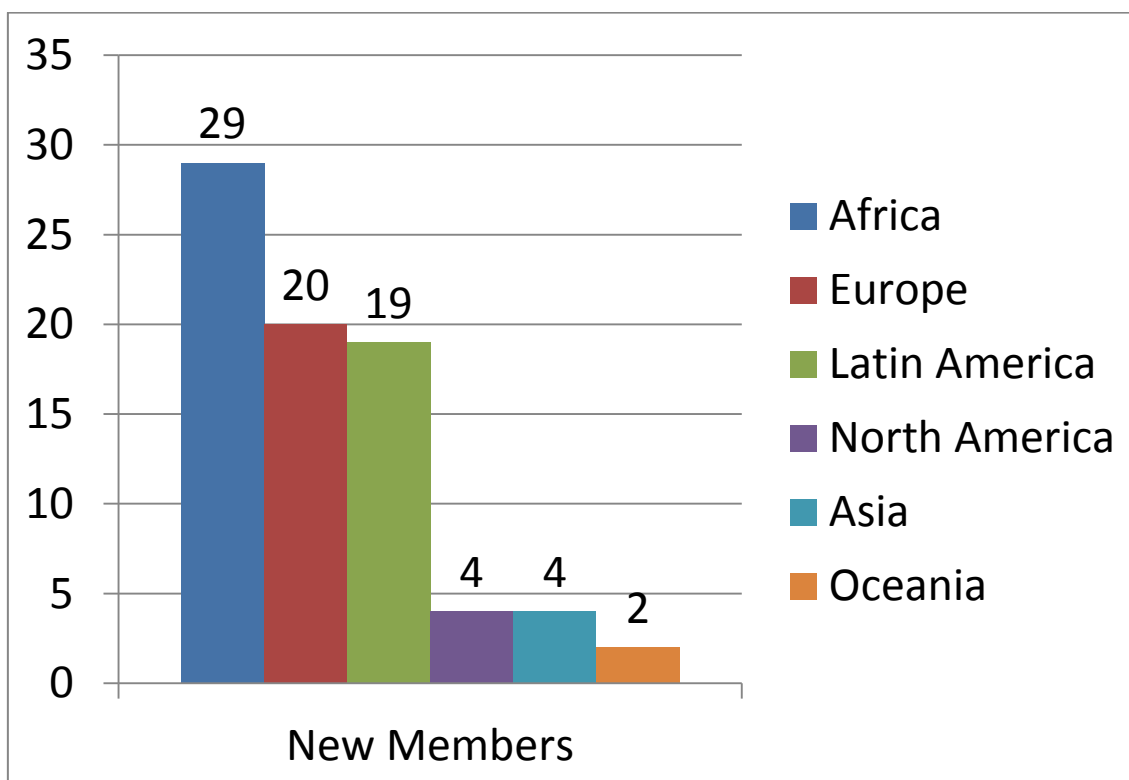
The report presented below includes the activities and projects that the IOPD carried out in the last half of 2013 and the first half of 2014, according to the network's schedule of annual conferences. It is based on the 10 points from the 2013-2014 work plan:

1) Expansion and diversification of the network
2) Classification of the IOPD members
3) Promoting use of the webpage
4) Promoting social networks as a tool for working in a network
5) Establishing more and new communication strategies between the members
6) Collective drafting of an IOPD calendar (double role played by members) to be visible on the web
7) Establishing collaborative links with other organisations/international networks
8) Establishing new regional satellites
9) Promoting a crowdfunding campaign as a fund-raising tool
10)Promoting working groups

1) Expansion and diversification of the network

Since the 13th IOPD Conference, held in Cascais in July 2013, the IOPD has recruited 78 new members (see annexes), 25 local authorities and 53 collaborators (universities, other research centres and civil society bodies). This is a 14% annual growth rate, higher than that seen in previous years which was around 10%.
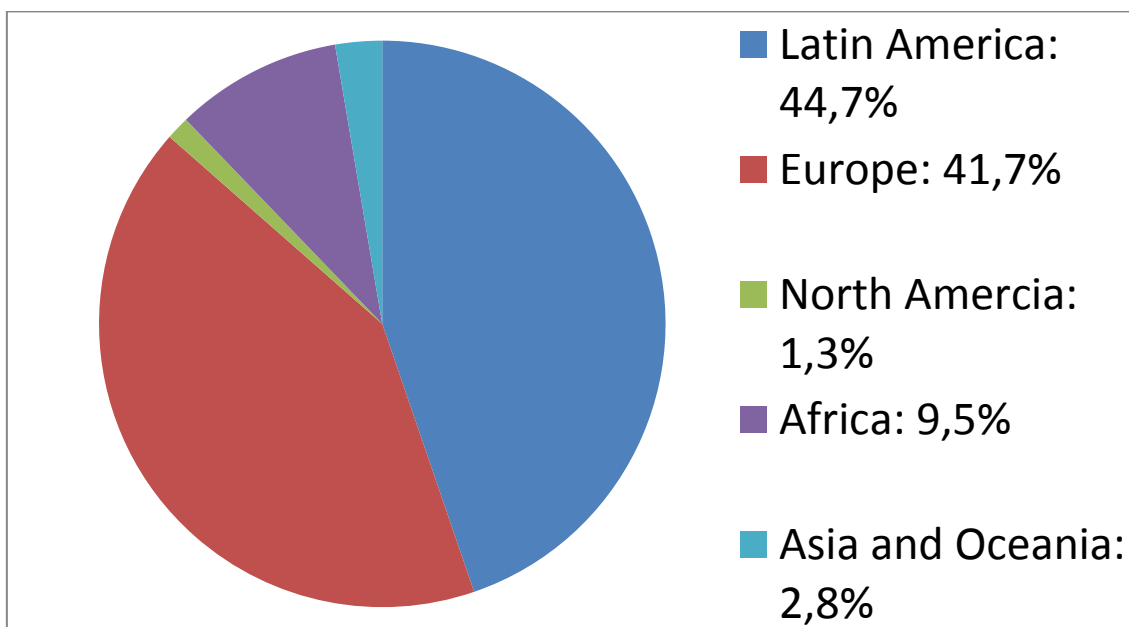
Especially noteworthy is the geographical diversity of these new members, as, for the first time, the IOPD has new members in Austria, Australia, USA, Malaysia, Niger, DR Congo, Romania, and China. One of the IOPD's goals is to expand into areas like North America, northern Europe and Asia. To achieve this goal, it will try to take part in more events in these regions, directly contacting organisations in the area and looking for alliances that will facilitate this growth.

2) Classification of the IOPD members

The Technical Secretariat has revised and classified the Observatory's members. The first step was the elimination of duplicates and individual members. Second, a list was set up containing inactive members and or those that could not be contacted owing to changes in staff or mailing address, and a failure to update this information. One task that has been carried out, and which needs to be performed continually, is re-establishing contact with the members without current email addresses. To do this, it is necessary to send out emails or call those people responsible in the institutions.

The classification also involved a selection by nationality, and it turns out that the IOPD is represented by members from 71 countries, on all continents.

Pie chart legend:
- Latin America: 44,7%
- Europe: 41,7%
- North Amercia: 1,3%
- Africa: 9,5%
- Asia and Oceania: 2,8%

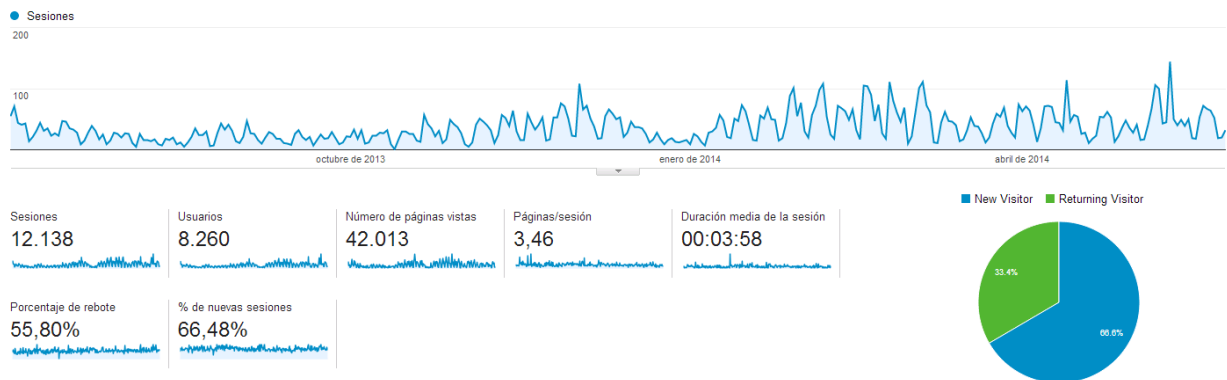## 3) Promoting use of the webpage

The Technical Secretariat has increased webpage use, principally adding:

- Participatory experiences: about two a month.
- News: from the IOPD and network members
- Calendar of Events: conferences, seminars, congresses, and other activities that could be of interest to our followers.

The aim is to make the IOPD webpage a benchmark for issues concerning citizen participation, transparency, open government, smart cities and participation. The Technical Secretariat has periodically updated the organisation's details and has set up a tab to take visitors directly to the experiences page. The contents of the webpage
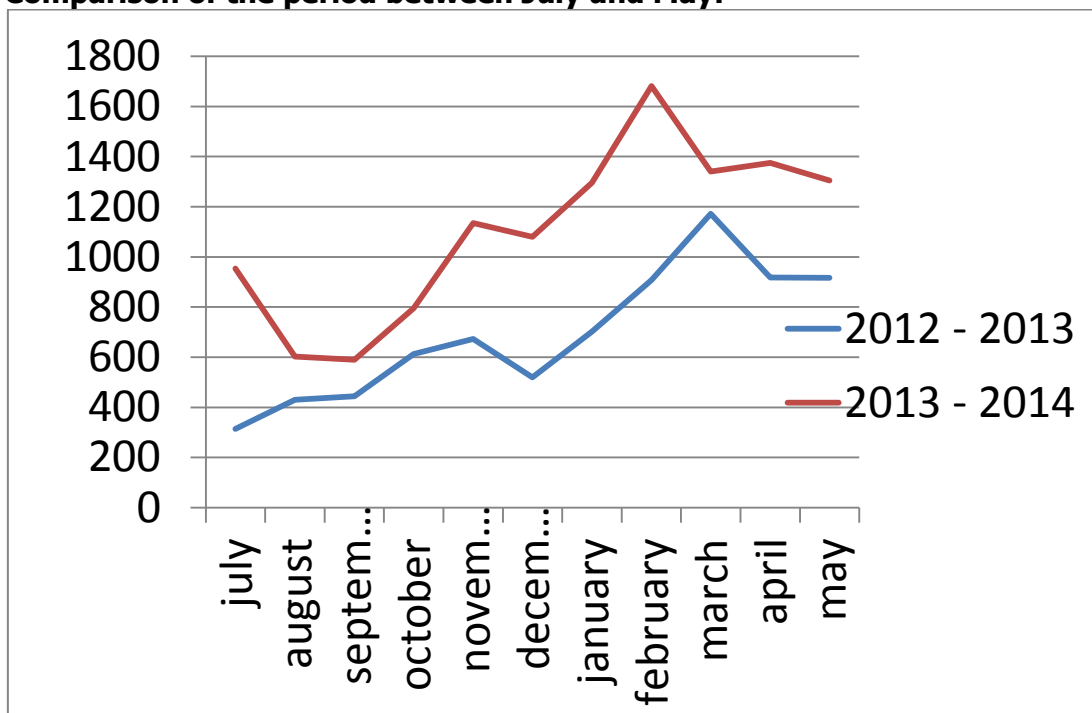
are shared through social networks, web statements and newsletters. There has been an increase in visits to the webpage:

Between 1 July, 2013, and 26 May, 2014 (data from Google Analytics):

Visits: 12,138
Individual users: 8,260
Average duration of visit: 00:03:58

Comparison of the period between July and May:

The peaks of visits (February 2014, March 2013) correspond to the period of candidature submission for the IOPD Distinction, when material directed at our webpage is widely distributed. We should ensure that information publicised about the conference has the same impact as the results of the Distinction.
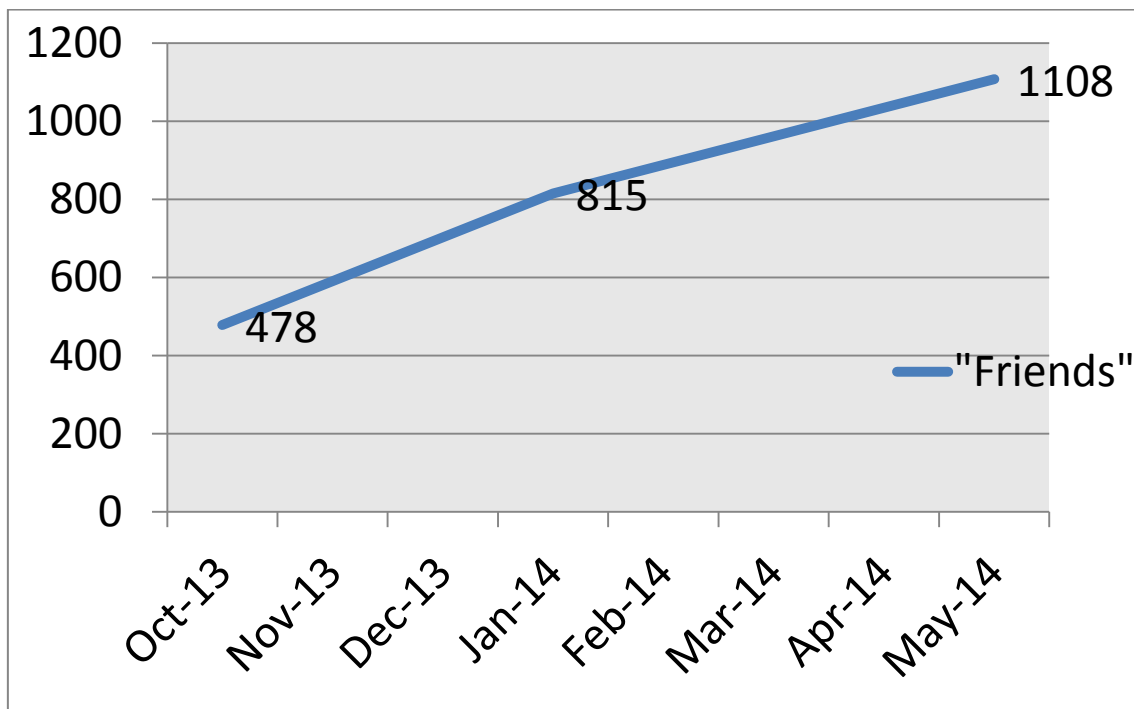
http://www.oidp.net/en/home/   oidp@bcn.cat

4) Promoting social networks as a tool for working in a network

The Technical Secretariat has intensified its presence in the social networks to announce its activities and raise its profile. Information is also obtained about activities, experiences and news items which can later be put on the webpage.
Interesting news items, articles and documents are regularly broadcast, as well as information from institutions like the Observatory.

facebook:

Currently the IOPD has a personal profile on Facebook, with the idea of changing this into a page (which has a more professional format) if an optimum number of friends is achieved.
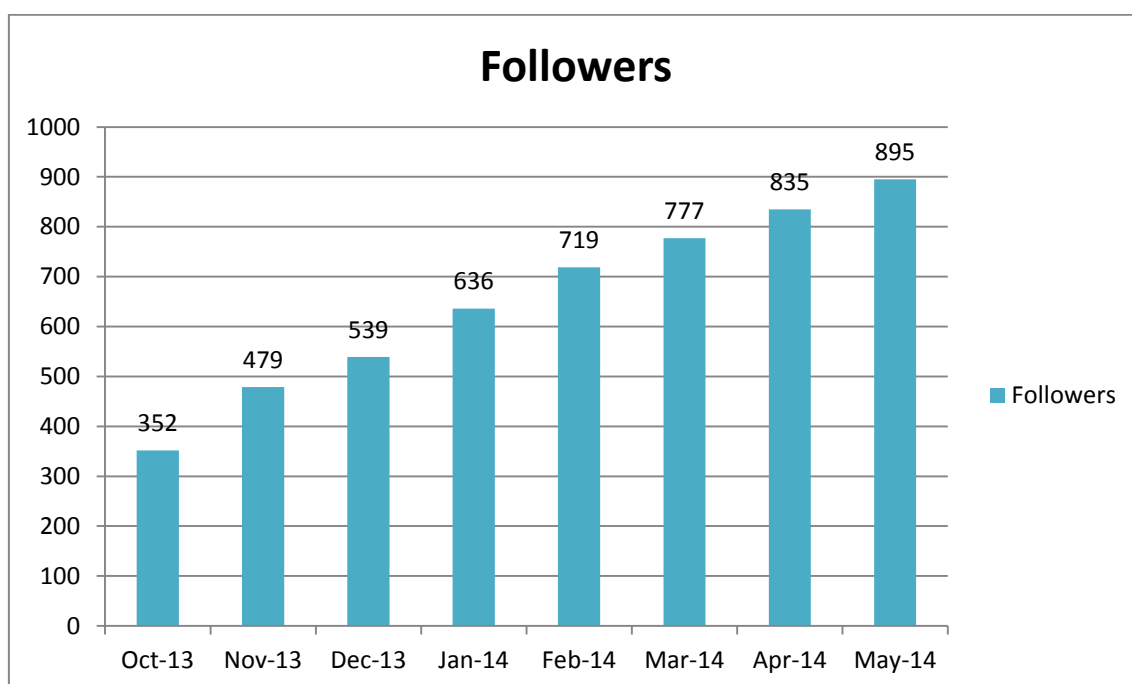

Facebook is the ideal network in which to share web content, because any publications are visible for a few hours. Various other groups are also very interesting, particularly "Participatory Budgeting" which has more than 2000 members, but there are others on different issues, often oriented towards specific geographical area.

Facebook is probably the most extensive network in the world, with a strong presence in Africa and Latin America.

The official Twitter profile **@oidpoidp** has increased its activity, sharing news and interesting links in addition to institutional information from the Observatory.

Followers

Month	Followers
Oct-13	352
Nov-13	479
Dec-13	539
Jan-14	636
Feb-14	719
Mar-14	777
Apr-14	835
May-14	895

To prevent the official profile from becoming boring and tiresome to some followers, secondary profiles have been set up aimed at specific groups, with the aim of reaching new audiences. These profiles also distribute institutional information from the IOPD. We need to think about having a global audience, with several timetables, languages and interests, the messages must be diversified.

Participatory Budget @PARTBudgeting
News on participatory budgeting in the world, from
the @oidpoidp

OIDP cat @OIDPcat
Actualitat de l' @oidpoidp en català #democràcia
#participativa

Presup. Particip. @PParticip
Información sobre #presupuestos #participativos
#presupuestosparticipativos

Démo Participative @DParticipative
#Démocratie #Participative #participationcitoyenne
#participation

Participación Cívica @PCvica
Cuenta que recoge información sobre #participación
#ciudadana #DemocraciaParticipativa

@OIDPCat · Tweets in Catalan
@PARTBudgeting · news on participatory budgets in English
@PParticip · news on participatory budgets in Spanish
@DParticipative · news in French
@PCvica · news in Spanish

Twitter is an interesting network for interacting with followers, carrying out follow-ups
or broadcasts of events such as workshops and conferences. It is not as extensive as
Facebook geographically but it has a greater presence in Europe, North America and
certain countries in Latin America.

A Google Plus profile was set up at the end of April, for the purposes of improving the
IOPD's position in Google, in particular the webpage's contents.

O I D P

5) Establishing more and new communication strategies between the members

As well as sending periodic newsletters containing information on the IOPD activities and contents, emails are also sent out inviting participation in events and sharing information.

Taking advantage of the presence of several IOPD members in Tunisia, as part of the Conference on African Participatory Budgeting, an informal IOPD meeting was held on 5 December, to coordinate the calendar and prepare future events.

The IOPD's directive group, made up this year of representatives from the annual Presidency (Canoas City Council), Technical Secretariat (Barcelona City Council), Regional Satellite in Latin America (Prefecture of Porto Alegre) and African Regional Satellite (Enda Ecopop, Dakar) set up certain rapid communication channels:

- Videoconferences (14 January) to establish the 2014 events calendar and prepare the content for the Canoas conference.
- Internal group on Facebook: where the most urgent information is discussed and shared.
- Whatsapp group (free mobile messages) between the Technical Secretariat and the Prefecture of Canoas to coordinate the conference: fast and with no financial cost.

6) Collective drafting of an IOPD calendar (double role played by members) to be visible on the web

The second half of 2013 and the first half of 2014 saw special work done on raising the profile of the network, hence the Technical Secretariat's participation in various international conferences and seminars, besides organising its own activities.

Finances permitting, the Technical Secretariat will also attend other activities organised by other networks considered key to the correct development of the 2014 goals.
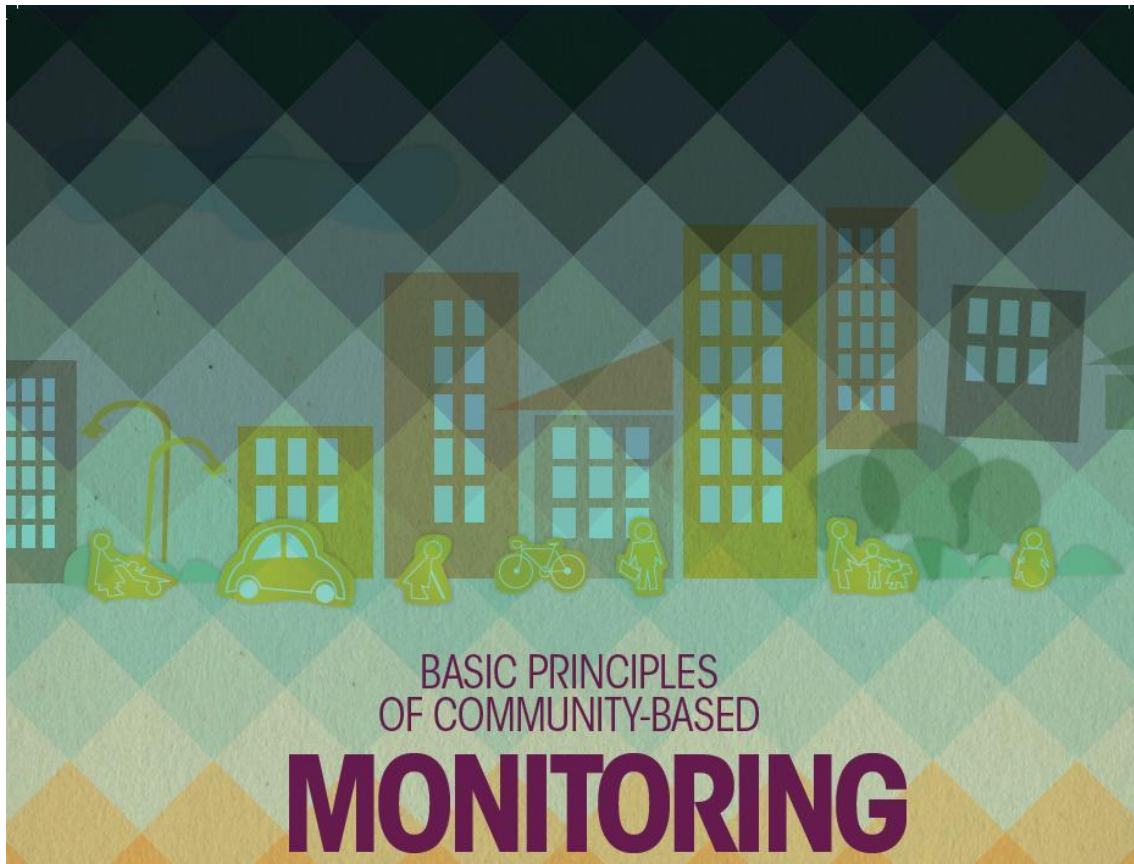
The events calendar on the webpage has had periodic updates, especially from events searches by the Technical Secretariat, and in some cases through communications received from members of the network.

Event	Place	Date	Technical Secretariat	Other IOPD members
4th UCLG Congress	Rabat, Marroco	October 2013		
International Conference on Participation and Participatory Budgeting in Africa	Tunis, Tunisia	December 4-6 2013		
II Iberian Meeting on Democracy and Participatory Budgeting	Mollina, Spain	March 14-16 2014		
Smart City Expo	Kyoto, Japan	March 24-26 2014		
World Urban Forum	Medellin, Colombia	April 4- 11 de 2014		
XX Spring Forum of the Associations	Barcelona, Catalonia	May 8-10 de 2014		

7) Establishing collaborative links with other organisations/international networks

As the previous agreement had expired, the UCLG and Barcelona City Council decided to continue their collaboration agreement for the period of one calendar year (2014). This agreement does not only involve the administrative management of the Technical Secretariat, it also means the opportunity for the IOPD to work together with an organisation such as the UCLG. We receive information on international events through the UCLG, which also helps us to publicise our activities, particularly the conference and the IOPD Distinction.

A significant part of this collaboration is the publication of the "Basic Principles of Community-Based Monitoring" report, from a study by the CES, financed by the German GIZ cooperation society. UCLG and IOPD drew up this report, which was officially presented at the World Urban Forum in Medellin. It remains to be decided whether there will be a follow-up of these citizen monitoring processes and new publications written. The IOPD and UCLG are still in contact with the CES and GIZ.

BASIC PRINCIPLES
OF COMMUNITY-BASED
MONITORING

Contact has also been established and maintained with other international networks, particularly with local government organisations, with the aim of setting up future collaborations.

8) Establishing new regional satellites

It has not been possible to set up any new satellites during this period in the areas provided for: North America and northern Europe, although some steps have been taken. In the North American region, the IOPD has its first members in the USA and is working towards participating in conferences in this area. Specifically, in the conference organised in San Francisco in September by **The Participatory Budgeting Project (PBP),** an IOPD member, which will be a great opportunity to sign up new members and be able to establish a regional satellite.

In Europe, the Technical Secretariat has had various videoconference meetings with organisations in the UK and Belgium to sound out possible organisations that could lead a regional satellite.

9) Promoting a crowdfunding campaign as a fund-raising tool

The IOPD Technical Secretariat has had various meetings to analyse the possibility of carrying out crowdfunding campaigns to finance the organisation. The conclusion was that as the IOPD is not formally on any record of associations, it has no legal entity to carry out such a campaign on its own. The cost of formalising this registration: statutes, assemblies, taxes, means the campaign is not worthwhile. It is therefore necessary to find a member to undertake this project. The UCLG with whom Barcelona City Council has an agreement for the operation of the Technical Secretariat could be a partner.

Before offering the UCLG this project, it would be necessary to establish the campaign's goals and ends, as these are not usually for funding an organisation's structure, but rather specific projects, such as the IOPD Distinction, a working group, publications and such like. It would also be good to have the support of the main IOPD members as donors and to publicise and hold events for the campaign. It should be borne in mind that if the Technical Secretariat has to carry out this campaign alone, it will have less time to dedicate to its normal activities.

In favour	Against
• Diversifying sources of income • Getting network members involved in funding • Opportunity for raising the network's profile	• Wasting time on the crowdfunding campaign at the expense of the Observatory's work • Administrative difficulties • Campaigns for funding specific projects.

10)   Promoting working groups

In the internal session of the Cascais Conference in 2013, Barcelona proposed the launch of a new working group on **"The role of associations in citizen participation"**. Barcelona has a large number of associations and was keen on having a discussion on the comparative role of organised citizens in the governance of cities at an international level. The Technical Secretariat as Barcelona City Council is leading the working group.

The IOPD members were sent a letter in mid November 2013 formally inviting them to take part in the working group. The call was a notable success and finally 40 IOPD member institutions signed up to be part of the working group. A form was sent to the group's members asking them to comment on which issues they would be interested in dealing with as well as practical operational questions such as working languages and frequency of communications. However, not all the members responded to this form.

At the beginning of November, there was already a site on the internet with four debate threads or sections.
- How can local governments strengthen associations?
- To what extent do associations, through citizen participation, improve the functioning of local governments?
- Case studies
- Doubts about the function of the group

Unfortunately very few contributions were received from the members of the group. The Secretariat sent regular mails to the group members alerting them to new items and encouraging their participation, but finally it was decided to change the method. Concretely, emails containing a specific question were sent to all the members of the group and the members replied to all the participants, creating a chain of responses. This was a great success and many contributions were received. Even so, the interaction dropped off and there have been far fewer responses to the most recent emails.

Taking advantage of this group, the IOPD has collaborated in the organisation of the 20th Spring Associations Forum held in Barcelona, promoted by the Barcelona Municipal Associations Council and organised by the Torre Jussana – Barcelona Associations Services Centre. In this edition, held on 8, 9 and 10 May, the content coincided with the working group's issues, and the conclusions will be used by the group. This forum included a theoretical session by Professors Gerry Stoker from Southampton University and Joan Font from the CSIC, an IOPD presentation session by Commissioner Carles Agustí, a debate on the role of the volunteer, and two sessions presenting local experiences and those of associations.

The working group has enabled insight into the considerable differences that exist in several countries over the very meaning of associations. In general organised civil society plays an active role in groups, and these receive recognition and support from the institutions, but there is a risk that they are infiltrated by political powers. The

working group's conclusions will be presented during the 14th IOPD Conference in Canoas

ANNEXES:

New members (July 2013 - May 2014)

Below is detailing all new members attached to OIDP between July 2013 and May 2014 (78 in total):

1. Instituto de Estudos Contemporâneos e Cooperação I (São Paulo, Brazil)
2. ASSOCIATION DES HABITANTS MOUROUJ2 (Tunis, Tuníssia)
3. Amvi Associação - Associação de Moradores Residenc (Gaspar, Brazil)
4. Consorci Localret (Catalunya)
5. Sub-Saharan Local Economic Development Association (Camerún)
6. Commune urbaine de Safi (Marroc)
7. Raons Públiques (Catalunya)
8. Associação Nacional dos Servidores da Carreira de (Brasil)
9. Alternatives Durables pour le Développement (ADD) (Camerun)
10. Ayuntamiento de Alcorcón (Espanya)
11. Conselho Municipal da Cidade da Matola (Moçambic)
12. Association Jeunesse de Municipalité de Segangan (MARROC) 24/10/2013
13. Impres-association(Romania) 04/11/2013
14. Gobierno de la Municipalidad de Miraflores 04/11/2013
15. Luther Ndlovu (associació de Zimbawe)
16. Fédération d'étudiants et d'élèves du congo (Rep Dem Congo) 08/11/2013
17. IGC Asesores (Puebla, méxico) 08/11/2013
18. Municipalidad del partido de la Costa (prov. Buenos Aires, Argentina) 12/11/2013
19. Participatory Democracy Development Alternatives (Durban, South Africa) 14/11/2013
20. AEINDECO ASSOCIAÇÃO EVANGELICA PARA INTEGRAÇÃO *E DESENVOLVIMENTO* (Cafelandia, Brasil) 28/11/2013
21. Centro de Estudios Integrales (Asunción, Paraguai) 29/11/2013
22. INSTITUTO FEDERAL DE EDUCAÇÃO, CIÊNCIA E TECNOLOGI (Brazilia, Brazil) 29/11/2013
23. - Mouvement Humaniste Tunisien (Bardo, Tunissia) (02/12/2013)
24. Affilieted Network for social accountability – ARA (associació de diversos països àrabs: Tunisie-Maroc-Jordanie-Palestine-Egypt-yemen-Liban) sembla que és l'associat de Tunisia (02/12/2013)
25. NCDD (estats units) (04/12/13)
26. Commission Episcopale Justice et Paix (CEJP) / RDC)(Rep Dem. Congo) (06/12/2013)
27. Research Institute for Development (Bafoussam; Cameroon) (10/12/2013)
28. Centre Internationale de Formation des Acteurs Locaux (CIFAL) Ouagadougou Burkina Faso (10/12/2013)
29. ONG SOS DEVELOPPEMENT HABBAKA ARLIT/SYNERGIE ARLIT (Niger) (11/12/2013)
30. Association des Amoureux du Livre (Yaounde, Cameroon) 13/12/2013
31. Associazione Nazionale Tutte le Età Attive per la Solidarietà (Bologna, Italy) 20/12/2013

2014 :

32. Université du Québec à Trois-Rivières (Trois-Rivière, Quebec, Canada) 02/01/2014
33. E-Democracy.org (Minneapolis, Estats Units) 07/01/2014
34. Consell d'Associacions de Barcelona (08/01/2014)
35. Solidarité Cergy-Thiès (Thiès, Senegal) 10/01/2014

36. LaCol (Barcelona, Catalunya) 27/01/2014
37. El Globus Vermell (Barcelona, Catalunya) 30/01/2014
38. Mairie de Marsa (Marsa, Tunis) 31/01/2014)
39. ARCADE - Section de Côte d'Ivoire (Abdijan, Côte d'Ivoire) 03/02/2014
40. Consortium Local-Global (Málaga, España) 03/02/2014
41. Action Citoyenne Marsa-Corniche (Tunis) 03/02/2014
42. CCORDINATION COMMUNALE DES OSC CCOSFADA (Fada Ngoruma, Burkina Faso) 05/02/2014
43. Asociación de Municipios de la Región Enriquillo (República Dominicana) 06/02/2014
44. Prefeitura de Pinhais (Brasil) 07/02/2014
45. Câmara Municipal de Guimarães (Portugal) 10/02/2014
46. MUNICIPALIDAD DISTRITAL DE HUACHIS (Perú) 11/02/2014
47. Associação Destino Caldas (Caldas da Rainha, Portugal) 11/02/2014
48. Arkemetría Social (DF, México) 12/02/2014
49. Participatory Budgeting Project (Nova York, Estats Units) 12/02/2014
50. Ayuntamiento de Tapachula, Chiapas, México (14/02/2014)
51. City of Salisbury (South Australia, Australia) 17/02/2014
52. Asociación Social 21 (Sevilla, Espanya) 18/02/2014
53. Associação de Desenvolvimento Rural Integrado das Terras de Santa Maria (Portugal) 18/02/2014
54. COMMUNE RURAL D' AMPASY NAHAMPOANA (MADAGASCAR) 21/02/2014
55. City of Melville (Western Australia, Australia) 24/02/2014
56. Centre de Recerca en Governança del Risc (Barcelona, Catalunya) 24/02/2014
57. Secretaría de Turismo del Gobierno del Distrito Federal (México) 25/02/2014

58. MUNICÍPIO DE PAMPILHOSA DA SERRA (régio de Coimbra, Portugal) 03/03/2014
59. HuiZhi Participation Center (Chengdu, Xina) 04/03/2014
60. Penang Women's Development Corporation (PWDC) (George Town, Malaisia) 05/03/2014
61. Ayuntamiento de Peligros (Granada, Espanya) 05/03/2014
62. Commune Rurale Alakamisy Fenoarivo (Madagascar) 05/03/2014
63. Dynamique Mondiale des Jeunes (DMJ)/ World Dynamic (Camerun) 05/03/2014
64. Association Rawafed de développement (Gafsa, Tunisia) 05/03/2014
65. School of Public Administration, Zhejiang University (Xina) 07/03/2014
66. Commune de LOUGA (Senegal) 10/03/2014
67. MUNICIPAL COUNCIL OF SEBERANG PERAI (Malaisia) 10/03/2014
68. Grupo de Pesquisa Democracia Participativa, Esfera (Porto Alegre; Brasil) 17/03/2014
69. Municipalidad de Villa el Salvador (Lima, Perú) 25/03/2014
70. TACID Network (Tunis, Tunisia) 25/03/2014
71. Ayuntamiento de Candelaria (Canarias, Espanya) 27/03/2014
72. CENTER FOR PARTICIPATORY DEMOCRACY(CEPAD) (Muzu, Malawi) 27/03/2014
73. Koii.cc (Barcelona, Catalunya-Espanya) 08/04/2014
74. Gouvernement Provincial Bandundu (República Democràtica del Congo) 14/05/2014
75. Municipalidad de Pergamino (Provincia de Buenos Aires, Argentina) 16/04/2014
76. Municipio de Águeda (Portugal) 12/05/2014
77. NEOS Lab – Das Liberale Forum (Vienna, Austria) 20/05/2014
78. Municipalidad de Quilmes (Argentina) 22/05/2014

8th IOPD Distinction Best Practice in Citizen Participation

In this 8th Edition of the IOPD Distinction for Best Practices in Citizens' Participation, 27 local governments have presented their candidacy. With a significant increase of applications compared to previous editions, there have been nominations from eleven countries of the five continents: Australia, Bolivia, China, Colombia, Spain (including Catalonia), Madagascar, Malaysia, Mexico, Peru, Portugal and Senegal.

The International Jury has decided to award the Distinction to the experience presented by the Chinese city of Chengdu **"Participatory Budgeting, Rural Public Services".** And there are granted with a Special Mention Mexico City for the experience of the "Contraloría General", the District Municipality of Huachis (Peru) and the municipal councils of Penang (Malaysia). Ç
The material that we present is a synthesis of each of the different candidacies presented. The complete files of nominations will be published on the case of studies IOPD website space.

We would like to pass on our special thanks to all of those local governments that made the time and effort to present a candidacy, along with all of the institutions that have
helped us to spread this initiative and those of the network's collaborating members that, as the Jury, took part in evaluating all of the different experiences presented.

The Jury was composed of the following members:
+ AJUNTAMENT DE BARCELONA.
+ AJUNTAMENT DE BENETÚSSER.
+ ANSA-AW.
+ ASOCIACIÓN EDUCATIVA HISPANOAMERICANA.
+ ASSOCIAZIONE ITALIANA PER LA PARTECIPAZIONE PUBBLI.
+ CÂMARA MUNICIPAL DE LISBOA.
+ CENTRO DE ESTUDOS SOCIAIS DA UNIVERSIDADE DE COIMBRA.
+ CENTRO DE INICIATIVAS PARA EL DESARROLLO LOCAL CIDEL.
+ CONSELHO MUNICIPAL DE MAPUTO.
+ DIPUTACIÓ DE BARCELONA.
+ ELIGE PERÚ.
+ ENDA-ECOPOP.
+ FUNDACIÓN SOLIDARIDAD.
+ IMPRES ASSOCIATION.
+ OBSERVATORI SOCIODEMOGRÀFIC DE LES TERRES DE LLEIDA.
+ OBSERVAPOA - PREFEITURA DE PORTO ALEGRE.
+ OBSERVATORIO LOCAL DE DEMOCRACIA PARTICIPATIVA –
UNIVERSIDAD DE BUENOS AIRES.
+ PARTICIPATORY DEMOCRACY DEVELOPMENT ALTERNATIVES.
+ PREFEITURA DE ODEMIRA.
+ PROJECTES DEMA.
+ SERVEI DE PARTICIPACIÓ CIUTADANA SANT ADRIÀ DE BESÒS.
+ UCLG COMMITTEE ON SOCIAL INCLUSION, PARTICIPATORY
DEMOCRACY AND HUMAN RIGHTS (CISDP).
+ UNIVERSIDAD NACIONAL DE ROSARIO.

8th Distinction candidacies:

- Águeda 21, uma experiência Águeda Living Lab (ALL)
Águeda (Portugal)

- Barris al dia
Rubí (Catalunya, Espanya)

-Budget Participatif
Ampasy (Madagascar)

-Budget Participatif - Amélioration de l'éducation
Alakamisy Fenoarivo (Analamanga, Madagascar)

-Ciclos de Participaçao Cívica - Encontros de Aldeia
Pampilhosa da Serra (Portugal)

-Consell de Ciutat de Sant Cugat del Vallès. Procés de creació i dinamització
Sant Cugat del Vallès (Catalunya, Espanya)

-Controladores Ciudadanos en la Ciudad de México
Ciudad de México (México)

-De la participación a la decisión de la decisión a la cogestión
Peligros (Granada, España)

-Empoderamiento y autogestión ciudadana
Tapachula (Chiapas, México)

-Gender Responsive and Participatory Budgeting
Penang (Malaysia)

-Heyford Reserve almost a blank piece of paper
City of Salisbury (Australia)

-Improvement of Participatory Gender Budget: the Case of Wenling in China
Wenling, (Zhejiang Province, China)

-La certification citoyenne un mécanisme de contrôle citoyen de l'action publique locale
Rufisque Est (Senegal)

-La Gestión Pública en el Fortalecimiento Productivo y Social.
Huachis (Perú)

-La política de Participación Ciudadana e Innovación Democrática en Aragón: la estrategia "Aragón Participa"
Comunidad Autónoma de Aragón (España)

-Le Conseil de quartier: clé de voûte de la démocratie participative
Louga (Senegal)

-Participatory Budgeting, Rural Public Services
Chengdu (China)

-Planeación Local y Presupuesto Participativo
Medellín (Antioquia, Colombia)

-Planeación Local y Presupuesto Participativo.
Pasto / Nariño (Colombia)

-Proceso Participativo de Elaboración del Reglamento de la Ley Municipal de Participación y Control Social
La Paz (Bolivia)

-Proceso participativo para la elaboración de la ordenanza reguladora del casco histórico de Ainsa

Aínsa-Sobrarbe (Aragón, España)

-Programa Academia de Ciudadanos Líderes (ACL Miraflores)
Miraflores (Lima, Perú)

-Programa de mejoramiento de vivienda del Gobierno de la Ciudad de México Federal
Ciudad de México (México)

-Programa de Participacón Activa y Responsable (PAR) - Presupuesto Participativo
Maipú (Mendoza, Argentina)

-Project Robin Hood
City of Melville (Australia)

-Sonrisas por tu ciudad
Ciudad de México (México)

-Trencant Fronteres, implicació de les dones nouvingudes a la comunitat d'acollida
Vic (Catalunya, Espanya)

2013 -2014 BUDGET EXECUTED (MAY 2014)

CONCEPT	AMOUNT IN €
8th Distinction (design and production of online publication-and trophies)	1.061,17
Annual Web Hosting	653.40
Translations	5.001,85
UCLG Agreement (staff costs, travel and subsistence Technical Secretary)	58550
TOTAL	**65.266,42**